Association EKO - SVEST Skopje

Financial Statements for the
Year Ended 31 December 2025 in accordance with
the accounting standards accepted in the Republic of
North Macedonia
and

Independent Auditor's Report

April 2026

BDO

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To the Management and the Founders of
Association Center for environmental research and information EKO-SVEST Skopje

INDEPENDENT AUDITOR'S REPORT

Opinion

We have audited the accompanying financial statements of Association Center for environmental research and information EKO-SVEST Skopje (hereinafter: "the Association"), which comprise the Balance Sheet as of 31 December 2025 and the Statement of income and expenditure for the year then ended, and the summary of significant accounting policies and other explanatory information.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Association as of 31 December 2025, and its financial performance for the year then ended, in accordance with the accounting standards for non- profit organizations adopted in the Republic of North Macedonia.

Basis for Opinion

We conducted our audit in accordance with International Standards on Auditing (ISAs). Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report.
We are independent of the Association in accordance with the International Code of Ethics for Professional Accountants (including the International Independence Standards), issued by the International Ethics Standards Board for Accountants (IESBA), as adopted and in force in the Republic of North Macedonia. We have fulfilled our other ethical responsibilities in accordance with these requirements.
We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Other Information

Management is responsible for the other information. The other information comprises the annual activity report and the annual accounts prepared by management in accordance with the Law on Associations and Foundations, but does not include the financial statements and our auditor's report.

Our opinion on the financial statements does not cover the other information, and we do not express any form of assurance thereon, except to the extent explicitly stated in the *Statement on Other Legal and Regulatory Requirements* paragraph.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or with our knowledge obtained in the audit, or otherwise appears to be materially misstated.

If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in relation to this matter.

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To the Management and the Founders of
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INDEPENDENT AUDITOR'S REPORT (Continued)

Management's Responsibilities for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with the accounting standards for non- profit organizations adopted in the Republic of North Macedonia, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Association's ability to continue as a going concern, disclosing, as applicable, matters relating to going concern and using the going concern basis of accounting, unless management either intends to liquidate the Association or to cease operations, or has no realistic alternative but to do so.
Those charged with governance are responsible for overseeing the Association's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with the ISAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with the ISAs, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Association's internal control.

- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.

- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Association's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Association to cease to continue as a going concern.

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To the Management and the Founders of
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INDEPENDENT AUDITOR'S REPORT (Continued)

Auditor's Responsibility for the Audit of the Financial Statements (Continued)

- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Statement of Other Legal and Regulatory Requirements

The management of the Association is responsible for preparing the annual report in accordance with the Law on Associations and Foundations. Our responsibility is to express an opinion on the consistency of the separate annual report with the historical financial information disclosed in the annual accounts and the audited financial statements of the Association as at and for the year ended 31 December 2025, in accordance with International Standards on Auditing, as well as in accordance with the requirements of Article 34, paragraph 1, item (d) of the Audit Law.

In our opinion, the historical financial information disclosed in the Association's annual activity report as at and for the year ended 31 December 2025 is consistent, in all material respects, with the information disclosed in the annual accounts and the audited financial statements of the Association as at and for the year ended 31 December 2025.

Skopje, 28 April 2026

Ivan Bogdanovski
Certified Auditor

Друштво за ревизија БДО ДОО Скопје BDO

Dragan Dimitrov
Managing Partner

BDO DOO Skopje
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1000 Skopje

STATEMENT OF INCOME AND EXPENDITURE
Year ended December 31, 2025
(In Denars)

	Note	2025	2024
Revenues			
Revenues from projects implementation	4	53,497,853	44,572,888
Revenues from membership	4	21,000	17,000
Revenues from services provided and other revenues	4	1,189,585	322,144
Other revenues	4	-	2,953,109
Foreign exchange gain	5	267,734	99,936
Excess of revenues over expenses brought forward from previous year		32,819,521	24,311,223
		87,795,693	**72,276,300**
Expenses			
Operational expenses	6	(28,192,063)	(25,527,968)
Staff costs	7	(17,069,183)	(13,526,560)
Capital expenses	8	(176,532)	(328,324)
Foreign exchange (loss)	5	(118,862)	(73,927)
		(45,556,640)	**(39,456,779)**
Excess of revenues over expenses for the year before income tax	12	**42,239,053**	**32,819,521**
Income tax	3.3	2,240	-
Excess of revenues over expenses for the year		**42,236,813**	**32,819,521**

The accompanying notes on the following pages are an integral part of these financial statements.

These financial statements were approved for issuing by the management of the Association on 27 April 2026 and signed on its behalf by:

Executive director,
Ana Colovic-Lesoska

Financial Manager,
Andreea Minoska

BALANCE SHEET
As of December 31, 2025
(In Denars)

	Note	2025	2024
ASSETS			
Non-current assets			
Tangible and intangible assets	9	2,935,534	3,502,135
Total non-current assets		**2,935,534**	**3,502,135**
Current assets			
Cash and cash equivalents	10	42,239,048	25,903,031
Trade and other receivables	11	153,778	6,918,737
Total current assets		**42,392,826**	**32,821,768**
TOTAL ASSETS		**45,328,360**	**36,323,903**
FUNDS, REVALUATION RESERVES AND LIABILITES			
Funds	12	2,634,085	3,335,449
Business fund			
Total funds		**2,634,085**	**3,335,449**
Revaluation reserves	12	**301,444**	**166,681**
Current liabilities			
Trade & other payables	13	156,018	2,252
Excess of revenues over expenses	13	42,236,813	32,819,521
Total current liabilities		**42,392,831**	**32,821,773**
TOTAL FUNDS, REVALUATION RESERVES AND LIABILITIES		**45,328,360**	**36,323,903**

The accompanying notes on the following pages are an integral part of these financial statements

These financial statements were approved for issuing by the management of the Association on 27 April 2026 and signed on its behalf by:

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Ana Colovic-Lesoska

Financial Manager,
Andreea Minoska

NOTES TO THE FINANCIAL STATEMENTS
December 31, 2025

1. GENERAL INFORMATION

The Association Center for environmental research and information EKO-SVEST Skopje (the "Association") was established as a non-profit organization and is registered in the Central Register of Republic of North Macedonia on September 9, 2002, under EMBS No: 5690552.

Address
Str. Kiril i Metodij 30/1-6, 1000 Skopje, Republic of North Macedonia

President
Fidanka Baceva MekGrat, Strategic Coordinator at CEE Bankwatch Network

Governing Board
Fidanka McGrath, President of Eko-svest
Toni Popovski, member
Metodija Minoski, member
Igor Kambovski, member
Dejan Zrmanovski, member
Vanja Djinlev, member
Ana Colovic-Lesoska, member

Executive director
Ana Colovic-Lesoska

Branch offices

1. Association Center for enviromental research and information EKO-SVEST Skopje - Branch EKO-SVEST Vevcani
   Address
   Naseleno mesto bez ulicen system No.474, Vevcani, Republic of North Macedonia

2. Association Center for environmental research and information EKO-SVEST Skopje- Branch Eko-Akademija Skopje
   Address:
   Str. Kiril i Metodij 30/1-6, 1000 Skopje, Republic of North Macedonia

Association's Office Employees
Ana Colovic Lesoska, Executive director
Andreea Minoska, Head of Finance
Zarko Koneski, Energy Program Coordinator
Elena Nikolovska, Climate Program Coordinator
Gjorgi Mitrevski, Water Program Coordinator
Stojan Leshoski, Grant Program and IT Coordinator
Darko Kjitanoski, Local Project Coordinator in Vevcani
Elena Todorovska, Finance and Administration Coordinator
Marija Sterjova, Energy project coordinator
Marko Gucheski, Environmental Lawyer
Milijana Bogdanoska, Environmental Lawyer
Iskra Manojloska, Communications Coordinator
Orhideja Zlatkova-Kocareva, Administrator
Ivana Trpevska, Finance and Administration Coordinator
Naum Ilieski, Local Project Coordinator in Vevcani

The mission of EKO-SVEST Skopje is to research, inform and act towards the improvement of public policies and people's behaviors for sustainable living and environmental protection.

NOTES TO THE FINANCIAL STATEMENTS
December 31, 2025

GENERAL INFORMATION (Continued)

EKO-SVEST Skopje supports and encourages civic awareness and active participation and promotes practical solutions in cooperation with organizations and institutions.

EKO-SVEST Skopje focuses on topics closely related to environmental protection: sustainable transport, renewable energy sources and energy efficiency, sustainable waste management, protection against chemicals and heavy metals, and protection against genetically modified organisms.

As horizontal issues that affect the organization, but also its main goals are informing and education of citizens in Republic of North Macedonia, public participation in environmental decision making, transparent and accountable work of public institutions, public money for public benefits, access to justice in the environmental decision-making processes.

Areas of work
The Association focuses on the following areas:
Energy and climate
Air pollution
Innovations
Sustainable Living
Nature Protection
Active citizenship

Awards
Goldman Environmental Prize 2019, recipient: Ana Colovic Lesoska
Porta 3 2019 Ecological Award
13th November Award, 2011, City of Skopje Award

Networking, cooperation & membership
SIDA
Sigrid Rausing Trust
European Climate Foundation
Prespa Ohrid Nature Trust (PONT)
The Nature Conservancy
EuroNatur
IUCN
Europe Beyond Coal
Critical Ecosystem Partnership Fund (CEPF)
Open Rivers Programme and Arcadia
National Democracy Institute
Germanwatch
CEE Bankwatch Network
CAN Europe
HEAL (Health and Environment Alliance)
SEE NET
European Environmental Bureau EEB
GENET
Inforse Europe
WECF (Women in Europe for Common Future)
WWF Adria official partner in North Macedonia
Fundacja "Rozwoj TAK - Odkrywki NIE"
Belgrade Open School
Open Society Foundations Western Balkans
US Forest Service
UNOPS

NOTES TO THE FINANCIAL STATEMENTS
December 31, 2025

1. GENERAL INFORMATION (Continued)

In North Macedonia, EKO-SVEST is a founder of the following CSO networks:
Coalition NATURA2000
IPA 2 mechanism for civil society organizations
Ekosfera
Climate Coalition

As of December 31, 2025, the Association has 12 employees (2024: 13 employees.)

1.1 2025 HIGHLIGHTS

European recognition of success: Putting Macedonia on the Dam Removal Europe map

For the first time in Macedonia, the removal of two river barriers was carried out, enabling the opening of 72 km of river flow. The first barrier on Kriva Reka near Kriva Palanka was successfully removed in August 2025. This was the first intervention of its kind in the country. The second barrier on Pchinja River, the largest recorded in Europe, was removed in the last quarter of the year. The organization's pioneering results were noted and highly rated by partners in the European network Dam removal Europe.

Empowering Citizens: The Impact of the Green Phone and Legal Support
The newly established Green Phone and the legal support the organization continuously provides were increasingly used by citizens and local communities. One-third of all reported cases (40 in total) have already been resolved in the second half of 2025. With this, the organization supports active citizenship through participation, awareness raising, and the engagement of civil society organizations, citizens, and local communities in solving specific environmental problems.

Local Support, National Impact: The Rise of Renewable Energy Communities in Novaci
The Just Transition Plan in the Pelagonija region now includes an Eko-svest activity to develop a model for a citizen energy community on a location of degraded land within REK Bitola in the municipality of Novaci. This is in accordance with the measure stated in the National Energy and Climate Plan (NECP) and linked to Eko-svest's work on smart energy planning with a methodology for solar and wind energy locations. The fact that there is positive attitude toward energy transition, establishment of energy communities, and transition to renewable energy sources is encouraging, and it is confirmed by the latest survey of the population in the municipality of Novaci.

1.2 REPORT ON ACTIVITIES (2025)

During 2025 Eko-svest was supported by 13 donors and implemented 22 different projects and 2 project specific service contracts. Eko-svest was also supported with two core grants to implement internal development activities.

In the Energy Thematic Area, Eko-svest worked with partners to accelerate the just and sustainable transformation of the national energy system by strengthening communities, improving regulation, promoting renewable energy sources, and encouraging investment in energy efficiency and public involvement.

Achieved Results

Eko-svest achieved a key influence on national energy policies through expert analyses that contributed to the revision of policies regarding the use of fossil fuels, while simultaneously promoting energy efficiency and decentralized energy production. Through involvement in key consultative processes for significant legislative solutions, the organization managed to embed its smart planning methodology into the draft National Energy and Climate Plan and the draft Law on Renewable Energy Sources, thereby providing a framework for sustainable land use.

1.2 REPORT ON ACTIVITIES (2025) (Continued)

Within the framework of just transition, local initiatives in Bitola were institutionalized as an official Just Transition Forum, ensuring that community's voice is at the center of the process for closing thermal power plants. Although the rapid pace of legislative changes and the need for greater youth involvement remain a challenge, in 2025 Eko-svest established itself as an indispensable strategic partner linking scientific evidence, local communities, and creative forms of advocacy for an accelerated and just energy transition.

Detailed Overview of Activities

The organization collaborated with external experts to prepare two analyses—on the upcoming Energy Efficiency Fund and on the impact of planned gas infrastructure on emissions. Both reports offer a series of recommendations that Eko-svest uses in its advocacy activities for moving away from fossil gas and investing in energy efficiency. The content of these reports was used to produce informative videos broadcast on three different television channels. With this approach and the distribution of analysis results to the relevant stakeholders, Eko-svest influenced national and local policies. The Municipality of Kumanovo, which was part of the organization's analysis and promotion of success stories, leads in promoting energy efficiency measures and is abandoning the subsidization of connections to the gas network. In this way, it becomes an example for other municipalities. The results of the gas infrastructure analysis clearly showed that more than one gas plant is not cost-effective. The Energy Project Construction Plan for 2026 of the Government includes only one such project, contrasting the originally planned 3 gas powerplants.

Good cooperation was maintained with the newly formed Ministry of Energy, Mining and Mineral Resources with regular consultations on key legislation and consultative processes. Eko-svest submitted comments on the Strategy for Mineral Resources and contributed comments to three draft laws on renewable energy, geology, and mining. The initial draft law on renewable energy refers to the smart energy planning methodology developed by Eko-svest, MANU, and TNC.

The advocacy platform for the improvement of legislation for prosumers (producer-consumers) has been continuously implemented for the second year through a public campaign and the new website https://prosumer.mk, which contains all necessary information for households wishing to produce their own energy. With these activities, Eko-svest directly acts toward improving legal regulation in this domain.

The roundtables of the local economic-social group co-organized with the municipality of Bitola for just transition were recognized by the Ministry of Energy, Mining and Mineral Resources as the official Just Transition Forum. In addition to the implemented just transition campaign, the organization's efforts continue with support for the local economic-social group's discussions on just transition priorities that will support actions at the national level. To support these processes, Eko-svest published a Socio-economic Analysis of the Pelagonija Region. For the wider public, a monodrama on topic related to energy transition was promoted in Bitola. With aim to involve the youth, in cooperation with UKLO Bitola, Eko-svest organized the first youth citizens' assembly, where participants discussed the future of the region through the prism of sustainability and began the process of creating a concept for the first territorial just transition plan. As a main effect of the activities in coal-dependent regions, discussions about the closure of thermal power plants and just transition are present in the wider public as the only direction in which the community is moving.

To advance the concept of prosumers in Macedonia, Eko-svest organized a roundtable in April 2025. The event enabled a constructive exchange of ideas and proposals, where present representatives from state institutions, the energy sector, civil society organizations, and other stakeholders discussed opportunities, challenges, and possible solutions in the implementation of local and decentralized electricity production from renewable sources. With such efforts, Eko-svest keeps the topic of energy sector decentralization high on the institutional agenda. While in the past there were not enough discussions on this topic, last year it gained significant public attention.

At the regional level, in cooperation with other civil society organizations, Eko-svest published the policy document "Energy Transition in the Western Balkans" compiled through extensive consultations with the civil sector and used as a basis for regional advocacy.

NOTES TO THE FINANCIAL STATEMENTS
December 31, 2025

1.2 REPORT ON ACTIVITIES (2025) (Continued)

In the Climate Thematic Area, Eko-svest rounded off the "Civil Society Organizations in Action for Climate Change" program, focused on raising public awareness, building capacities for CSOs, and advocacy for climate policies. With support from Sweden, Eko-svest continued to implement this program in 2025, aiming to achieve its strategic goal:
To encourage systemic climate action by advancing ambitious and applicable climate policies, supporting decarbonization and just transition initiatives, and strengthening civil society to catalyze public pressure—resulting in a significant reduction in emissions, increased climate resilience, and the adoption of new climate policies by 2028.

Achieved Results

Eko-svest successfully catalyzed systemic action for the climate through the strategic strengthening of the civil sector and direct influence on the creation of ambitious climate policies. A key strategic success is the active contribution to the preparation of the draft Law on Climate Action, providing a legal basis for long-term emission reduction. Eko-svest actively advocated for civil sector participation in the national coordination body for climate action in the draft law; as a result, the latest version of the draft law provides for three representatives from citizens' associations in the composition of the national coordination council for climate action, one of whom is a youth representative, proposed by the Climate Coalition. As a result of the efforts of the national climate coalition, the draft law on climate action supports the EU's commitment to achieving climate neutrality by 2050. Over 1 million citizens were reached with public campaigns in the domain of climate action during 2025.

Detailed Overview of Activities

In March, a delegation of mayors and representatives of eight municipalities from North Macedonia and the Ministry of Environment and Physical Planning participated in a study visit to Sweden dedicated to climate action. Mayors and representatives from the municipalities of Bitola, Strumica, Delchevo, Gevgelija, Demir Kapija, Kumanovo, Lozovo, and Plasnica, as well as a representative from the department for cooperation with local self-government at the Ministry of Environment and Physical Planning, visited Malmö and Lund to learn about practical measures for environmental protection, urban planning and development, and cooperation with the academic community and citizens to create sustainable and resilient cities. Eko-svest also organized a workshop to improve climate change communication among all stakeholders and with the public, aiming to increase knowledge and information on these topics among relevant institutions and CSOs working on the issues to achieve the country's set climate goals and raise citizen awareness.
In Skopje, Eko-svest organized an event to present the methodology for PLS (Post-Legislative Scrutiny) of environmental and climate change legislation in Macedonia. The goal of the event was to open a discussion on using PLS as an instrument and guide for the successful implementation of obligations arising from the Law on Environment and the Law on Climate Action.
Eko-svest rounded off the program with a final event in May, where achieved results were presented to representatives and collaborators from line institutions, municipalities, and civil society organizations. Through three panel discussions, the challenges and opportunities in strengthening knowledge and initiating participation in policy and law-making relevant to climate change were explained. Participants concluded that in all occasions where the National Climate Coalition was a partner in policy co-creation, the documents prepared took into account all arguments and all stakeholders and the processes ensured transparency and learning for all involved parties. The results and acquired experiences are already embedded in the activities that Eko-svest continues to implement in this area.
In the initial phase, intensive consultative processes took place. Eko-svest submitted comments on the National Energy and Climate Plan, participated in consultative processes for the NECP and its SEA (Strategic Environmental Assessment), as well as for the GHG (Greenhouse Gas) Inventory. The final version of the NECP recognizes Eko-svest's work on smart energy planning and prescribes this methodology as a measure in the plan.

1.2 REPORT ON ACTIVITIES (2025) (Continued)

To raise awareness of the connection between climate and urban biodiversity, Eko-svest conducted a viral social media campaign for urban biodiversity, which was well-received by the public and resulted in many TV appearances. Eko-svest analyzed the programs of political parties for the local elections regarding their readiness for climate action and published a climate action "traffic light." The organization prepared four courses on climate change, available for free on our educational platform eko.net.mk . Eko-svest also completed the second season of the energy and climate series with a total of 10 videos via an innovative format titled "Eko-svest Explores."
Eko-svest contributed to the Shadow Report for 2025 on North Macedonia's progress toward the EU, providing the analysis of the climate sub-chapter. The report results were promoted through a public event organized on December 12, 2025, jointly with other CSOs. Eko-svest shared an opinion on the latest EU Progress Report for 2025 for Chapter 27.

In the **Water Protection Thematic Area**, Eko-svest implemented a series of projects and activities to contribute to achieving the strategic goal: Legal and practical socio-ecological protection and restoration of at least three rivers in the country and their promotion as "axes" of local sustainable development.

Achieved Results

Eko-svest achieved significant progress towards the strategic goal through the release of 72 kilometers of river flow by removing barriers on Kriva Reka and Pchinja, as well as through key steps for the legal protection of the river Vardar in the Demir Kapija region. With the development of a new methodology for ecological flow and its submission to the relevant institutions, the organization strengthened the technical basis for long-term water management, while through continuous monitoring of the case in the Bern Convention and reporting to the Council of Europe, it ensured international legal intervention regarding the protection of rivers and nature.
In parallel with the field work, Eko-svest raised public awareness and involved local communities through innovative tools such as art exhibitions, film awards, and educational programs in schools. These activities promoted rivers as axes of sustainable development, transforming local residents into active protectors of water resources.

Detailed Overview of Activities

In April in Skopje, Eko-svest organized the third international conference for river protection in Southeast Europe. The conference was organized by the international organization The Nature Conservancy and Eko-svest, within the framework of the regional initiative "Together for Rivers." The conference was attended by over 70 representatives of CSOs, local communities, institutions, and the academic community from across the region to discuss key issues for river protection, exchange different experiences, and present successful examples of their work. The conference served as a key platform for strengthening the regional coalition, providing international support, and exchanging knowledge. In this context, the organization received broad support for Eko-svest's initiative to proclaim a protected area in Demir Kapija, which will provide legal protection for the lower course of the Vardar and its tributaries, as well as opportunities for local sustainable development.
In cooperation with the municipalities of Kriva Palanka and Kumanovo, Eko-svest removed two obsolete river barriers on Kriva Reka and Pčinja, freeing 72 kilometers of river flow. Through this direct physical restoration of two rivers, i.e., two river ecosystems, the organization provided conditions for the unhindered migration of fish and aquatic species and natural sediment transport in the rivers. By removing the barriers, Eko-svest also removed decades-old safety risks for local communities.
Eko-svest prepared an analysis of the main threats to rivers in the Mavrovo and Šar Planina national parks, as well as a methodology for measuring ecological flow with a practical tool for water resource management on rivers.

NOTES TO THE FINANCIAL STATEMENTS
December 31, 2025

1.2 REPORT ON ACTIVITIES (2025) (Continued)

The analysis and methodology were submitted to the Ministry of Environment and Physical Planning, the State Environmental Inspectorate, and the managements of the national parks, after which Eko-svest conducted practical training for their further use. At the same time, two grants were awarded to local organizations from Mavrovo and Šar Planina for local community participation in monitoring the conditions of rivers in these regions. The methodology for identifying threats in protected areas was applied during the preparation of the Valorization Study for Demir Kapija as an apprach highly valued by the Ministry. By establishing science-based tools for managing ecological flow and identifying threats to river ecosystems, and their application in the Demir Kapija study, Eko-svest made a direct contribution to improving the legal and technical basis for long-term river protection.
Due to limited progress in the implementation of Recommendation 211 of the Bern Convention for the case of Mavrovo National Park, Eko-svest submitted reports and presented the case at the 45th meeting of the Standing Committee in Strasbourg. As a result of the intervention, the Standing Committee decided to conduct an on-site visit to the case in 2026 to address the lack of progress. In the meantime, Eko-svest continues the pressure on the Ministry of Environment and Physical Planning and Mavrovo National Park to finalize the re-proclamation process, which would end future hydropower projects in the protected area.
For three years in a row, including in August 2025, Eko-svest was awarded a prize for the best documentary film with an environmental topic at the Flip Book festival. Due to the presence at this festival, the category for environmental film has been established as a permanent category of this international event, which directly contributes to institutionalizing environmental topics in the cultural context and ensuring the critical mass and public support necessary for changing the social narrative in favor of river conservation.
The Museum of the City of Skopje hosted an exhibition titled "Stories from the Margins." One of the exhibited stories was directly inspired by Eko-svest’s work, as it tells the story of a local community fighting against the construction of a small hydropower plant. The exhibition was open for 3 weeks and had more than 450 visitors. As a result of the direct attendance and intense media presence, eko-svest contributed to raising public awareness of river problems in the country and emphasized the struggle of local communities at the center of the attention of the urban audience .
Eko-svest continued the cooperation with the primary school in Demir Kapija and art collectives to connect art, education and river protection with local students. As a direct result of creative workshops, students now have an art installation in their school used for educational purposes for river protection. With this initiative, Eko-svest directly invests in future generations, establishing a new generation of active citizens who will be true protectors of our rivers.

In the **Thematic Area of Nature**, Eko-svest implemented a series of projects and activities to contribute to achieving the strategic goal:
Support the establishment of an efficient mechanism for the protection of nature, ecosystems, wildlife, and their habitats through advocacy and education for best practices and policies.

<u>Achieved Results</u>

The organization strengthened its influence at the international level as a member of the IUCN, where it successfully initiated and ensured the adoption of a global resolution for the integration of citizen science into biodiversity protection. At the local level, through organizing international training for students, establishing volunteer clubs in Vevchani, and using creative tools such as documentaries and educational displays, the organization successfully connected environmental knowledge with practical protection in the field.
On national level, Eko-svest, supported by a large number of CSOs, began a campaign for a new Law on Nature, intensifying the public demand for improving the legal framework for biodiversity protection and contributing to moving the process forward within the institutions. These activities directly contribute to the long-term resilience of ecosystems and habitats, positioning local communities, the professional public, and practitioners as key partners in the preservation of natural heritage.

NOTES TO THE FINANCIAL STATEMENTS
December 31, 2025

1.2 REPORT ON ACTIVITIES (2025) (Continued)

Detailed Overview of Activities

In 2025 Eko-svest organized the International Nature Conference, where over 90 participants from a wide range of national and international stakeholders exchanged views and concluded that urgent progress is needed in the adoption and implementation of nature legislation. The new Law on Nature should prescribe a ban on infrastructure projects in protected areas. This was the first event of its kind and participants considered it very useful and timely. The event was conceived as a key moment in the "New Law on Nature" campaign, demanding the adoption of a new law for nature protection that fully implements the recommendations of the Bern Convention. The campaign page with materials and video statements serves as the basis for the continuous campaign was supported by 15 CSOs. For the wider public, Eko-svest conducted a nature protection campaign, through which the recommendations on the Law on Nature were promoted, reflecting EU directives and real protection needs. Additionally, as part of their advocacy activities, Eko-svest submitted comments on the Strategy for the Conservation of the Balkan Lynx.
One year after joining the IUCN, Eko-svest's presence at the IUCN World Conservation Congress 2025 in Abu Dhabi positioned Eko-svest as an active partner from the Eastern Europe and Central Asia region, initiating the formation of a Working Group for Citizen Science. Within this working group, together with other members, Eko-svest proposed resolution no. 126 "Advancing Citizen Science to Support and Democratize Conservation." The resolution was adopted, mandating the Director General of the IUCN and the organization to integrate citizen science into their core work. Eko-svest's educational work involving citizen science will further increase with their full membership in the national Experiential Learning Network in North Macedonia, as well as by joining the ECSA network.

Despite the change of mayor in Demir Kapija, Eko-svest continues to collaborate for the proclamation of the Demir Kapija region as a Monument of Nature. Work on the Valorization Study of the area is almost finished, paving the way for protection and official proclamation expected at the beginning of 2026. Additionally, Eko-svest received office space in Demir Kapija from the Municipality of Demir Kapija, where they plan to organize public events and educational activities with youth.

140 participants joined the 30-kilometer bicycle tour organized every year on Mount Jablanica. Eko-svest organized a one-week training and nature workshops for 30 young students from three Balkan countries, focusing on river protection. Young participants from North Macedonia continue to collaborate with our local office in Vevchani as a volunteer club.

A new documentary film, focused on the link between people and nature, was filmed and promoted in Vevchani and at the Drim Short festival. Eko-svest in Vevchani provided training for forest fire prevention and environmental protection. Eko-svest continuously promotes the Permanent Nature Exhibition "Journey through the Natural Treasures of Vevchani Springs," which offers educational content for the visitors.

The **Thematic Area of Active Citizenship** is a horizontal area for Eko-svest, as they consider access to information, public participation, and access to justice as rights integrated into all our thematic areas. The strategic goal for this area is:

To encourage active and informed civic participation in environmental decision-making by strengthening citizens, communities, and partner organizations with legal support, innovative digital tools, and educational resources.

1.2 REPORT ON ACTIVITIES (2025) (Continued)

Achieved Results

Eko-svest acted successfully to encourage active citizenship by establishing a specialized sector for legal support, which became a key pillar for protecting communities in cases such as "Zhivojno," "Konjari," and the protection of the Doshnica river. Through the use of the Green Phone and legal advocacy, a large number of local communities were provided with support in their struggle to protect nature and natural resources. The organization responded to more than 40 reports from citizens and facilitated access to justice and ensured consistent compliance with the Aarhus Convention in environmental decision-making processes.

Simultaneously with the legal support, Eko-svest promoted innovative and educational forms of civic engagement, such as the "Eko-trampa" (Eco-swap) event in Skopje, which directly involved over 250 citizens in practical solutions for sustainable living.

In Eko-svest, a rulebook for members/supporters and a volunteering program were developed. In 2025, the organization also got the first 8 volunteers who actively participate in Eko-svest's activities.

Through continuous work with young volunteers on topics such as composting and ecological education, the organization strengthened the local community not just as an observer, but as an active and informed partner possessing tools and resources to exert effective pressure on institutions.
Citizen science and the use of advanced technologies are another approach through which Eko-svest reaches youth. Partner organizations from Mavrovo and Shar Planina actively used the Crowdwater application to record problems related to rivers in these areas.

Detailed Overview of Activities

Eko-svest promoted active citizenship through participation, awareness raising, and the engagement of CSOs, citizens, and local communities. The Green Phone (071 600 333) and legal support were increasingly used by citizens and local communities. Over 27 requests for information, complaints, and letters were sent to relevant institutions related to the following cases: construction of a small hydropower plant on the Doshnica river, extraction of mineral resources in Konjari, a lignite mine in Zhivojno, the proclamation of Mavrovo NP, etc. In all cases, Eko-svest sought environmental protection, better standards, compliance with the Aarhus Convention and national legislation, and protection of local communities based on scientific data. This coordination is carried out by the new legal support sector in which two lawyers are engaged, and external experts were involved, professors, and professionals in the field. At the end of the year, half of the received cases were successfully resolved.

In Skopje, more than 250 citizens and young volunteers were engaged in the first "Eko-trampa" exchange event, aimed at supporting the exchange of items and clothing. Feedback from citizens was positive, and participants requested more activities like this in larger numbers and more frequently.

Active citizenship and citizen science were in the focus of work with youth through workshops on using advanced tools as well as recycling plastic and using it as filament for 3D printing. Additionally, Eko-svest worked with youth, educating them on how to compost and how to create super eco-heroes.

NOTES TO THE FINANCIAL STATEMENTS
December 31, 2025

1.2 REPORT ON ACTIVITIES (2025) (Continued)

Within this area of Organizational Development, of an internal nature, our goal is:

To continue building a strong, sustainable, and effective civil society organization, capable of maximizing its impact in the long-term protection of the environment.

Achieved Results

During 2025, Eko-svest successfully realized its strategic goal of building a stable and sustainable organization through comprehensive strengthening of internal capacities and modernization of operations. Key results include a raised level of professionalism and technological readiness through intensive training and mentoring programs, which directly led to greater efficiency and financial independence by reducing the need for external services. With the upgrade of IT infrastructure, the introduction of new sectors (legal support and communications), and the planned opening of the new branch office in Demir Kapija, the organization expanded its operational power and local influence. Additionally, through the finalization of results-based management tools and consistent adherence to the principles of transparency and accountability, Eko-svest confirmed its ability to effectively and long-term address environmental challenges while strengthening the trust of the public and partners.

Detailed Overview of Activities

Eko-svest continues to provide opportunities for continuous professional development of employees, mentoring support, and team strengthening. Additionally, each of the employees is encouraged to participate in training and relevant events at national and international level. During 2025, professional mentoring and support for team building were organized for the Eko-svest team, based on a structured development program implemented by a professional coach with expertise in supporting environmental leaders.

During 2025, a cycle of 30 training sessions on artificial intelligence intended for all employees was conducted. These sessions allowed for a detailed introduction to advanced AI tools, their potential, and specific application in daily operations, significantly raising the team's technological readiness.

In parallel, Eko-svest's IT infrastructure was significantly upgraded, ensuring greater systemic independence and security in processes. By strengthening internal technical and human capacities, we reduced the need for external collaborators, resulting in increased efficiency and significant financial savings.

For better planning and monitoring of progress in program implementation, assessment of achievement of set goals, and embedding learned lessons into future activities, Eko-svest worked on the development of a policy and corresponding tools for results-based program management. After their alignment and finalization, this improved way of working will begin to be applied from 2026.

Certain policies were regularly reviewed and updated to adapt to existing national regulation, strengthening the principles of transparency, non-discrimination, and equal opportunities. The organizational structure of the organization has been improved, and with the introduction of a legal support sector, the part for promoting active citizenship was strengthened. The team expanded in the area of communications, as well as in financial and administrative operations.

The organization held its regular annual assemblies, published the annual report for 2024, and completed the annual audit. All key documents are published on the organization’s website www.ekosvest.com.mk .

NOTES TO THE FINANCIAL STATEMENTS
December 31, 2025

PUBLICATIONS (2025/2024)

- Team ECO- Toxic schock- comic book (2025)
- Analysis of the impacts to rivers and river habitats in Mavrovo and Shar Mountian National Parks (2025)
- Methodology for Post-Legislative Scrutiny of Environmental and Climate Legislation in the Republic of North Macedonia (2025)
- Concept for a territorial just transition plan (2025)
- Policy Brief: Communicating Climate Change with All Stakeholders in N. Macedonia (2025)
- Analysis of the socio-economics in the Bitola coal region (2025)
- Advocacy Platform for Improving Legislation on Energy Communities and Prosumers in the Republic of North Macedonia (2025)
- Summary of the analysis of impacts to rivers and river habitats in the Mavrovo and Shar Mountain National parks (2025)
- Analysis of the Energy Efficiency Fund in North Macedonia (2025)
- Assessment of gas intake and associated emissions in North Macedonia (2025)
- Vision for the development of Bitola (2024)
- A new energy vision for Bitola - student projects and technical illustrations (2024)
- Urban greenery and architecture (2024)
- Chapter 27 Shadow Report (2024)
- Research of the health condition of European chestnut in the Monument of Nature Vevcani springs (2024)
- The numerous values of the sweet chestnut (2024)
- Toolkit: How to create filament from plastic PET bottles for 3D printing (2024)
- Toolkit: Nature in the eyes of children (2024)
- Toolkit: A playground for young researchers (2024)
- Toolkit: Experimenting grounds for young scientists (2024)

NOTES TO THE FINANCIAL STATEMENTS
December 31, 2025

2 BASIS OF PREPARATION OF THE FINANCIAL STATEMENTS

2.1 Basis of preparation

The financial statements of the Association have been prepared in accordance with the Law on Accounting for Non – profit Organizations of the Republic of North Macedonia in order to provide true and fair presentation of the balance sheet positions, balance of assets, liabilities, sources of assets, income and expenses and the operating results.

The financial statements of Association have been prepared in accordance with the legal regulations accepted in the Republic of North Macedonia in relation to the work of the non-profit organizations, the Law on Accounting for Non-profit Organizations and the Rulebook for non- profit organizations.

The financial statements have been prepared as of and for the years ended 31 December 2025 and 2024. Functional and presentation currency of the Association is Macedonian denar. All amounts in the financial statements and related notes are presented in Denars, unless otherwise stated.

3 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The accounting policies applied in the preparation of the financial statements are presented further in this report. The Association is requested to apply the accounting policies consistently.

3.1 Recognition of income and expenses

The recognition of the income and expenses is in accordance with article 13 from the Law on Accounting for Non-profit Organizations (“Official gazette of Republic of Macedonia” no.24/03, 80/05, 17/11) and article 18 from the Rulebook for Non-profit Organizations (“Official gazette of Republic of Macedonia” no.42/03, 11/09, 11/06, 08/09, 175/11), i.e. according the accounting base of modified presentation of business changes and transactions, as it follows:

3.1.1 Revenues are recognized in the accounting period in which they occurred, if they are measurable and available. Revenues are measurable when they can be expressed as value and are available when occurred in the accounting period or within 30 days after the end of the accounting period as long as the revenues refer to that accounting period and serve to cover the liabilities of that accounting period. Revenues are recognized in the amount equal to the expenses which occurred at the reporting period.

3.1.2 Expenses are recognized in the accounting period in which they occurred or within 30 days after the end of the accounting period as long as the payment obligation occurred in that accounting period.

3.2 Foreign Exchange Transaction

Transactions denominated in foreign currencies have been translated into Denars at the rates set by the National Bank of Republic of North Macedonia applicable at the date of each transaction. Monetary assets and liabilities denominated in foreign currencies are translated at the end of the reporting period using official rates of exchange ruling on that date.
Net foreign exchange gains or losses resulting from foreign currency translation are included in Statement of income and expenditure in the period in which they arise.

NOTES TO THE FINANCIAL STATEMENTS
December 31, 2025

3. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

3.3 Taxation

According to the Law on Corporate Income Tax, non-profit organizations are exempt from paying income tax on the revenues generated from membership fees, sponsorships and donations that are collected and allocated for an intended purposes and are not intended for business purposes.

For the financial statements for the year ended 31 December 2025 income tax is paid to the own generated income if exceeds Den 1,000 thousand by applying tax rate of 1%.

3.4 Tangible assets

Tangible assets of the Association comprise of office equipment and furniture. They are recorded at cost value. The cost value of the tangible assets comprises the purchase price plus import duties, value added tax, cost of transportation and all other expenses directly attributable to the cost value i.e. to the purchase cost. The value of purchased assets is presented as expense at the time of purchase with increasing the business fund of the Association.

Tangible are depreciated on a straight-line basis so that the cost or revaluation value of the fixed assets is depreciated in equal annual amounts over their estimated useful lives.

Subsequently, at each Balance sheet date the equipment is revalued applying the official announced revaluation index to its (revalued) cost and (revalued) accumulated depreciation. The net revaluation effect is recognized directly in the sources of funds.

The depreciation charge for the year is recorded on the business fund accounts.

The annual depreciation rates applied are the following:

Office equipment	16%
Furniture	12%

All other regular maintenances and repairs are recognized as expenses in the Statement of income and expenditure during the financial period in which they occur.

3.5 Sources of funds

Funds are initially created by founders' contributions made in monetary and/or in kind assets carried at their fair values. Subsequently, funds are increased/ decreased through additional founders' contributions, through results (surplus/shortages) from operations during the periods, as well as changes in the net carrying amounts of the equipment and intangibles (capital expenditures).

NOTES TO THE FINANCIAL STATEMENTS
December 31, 2025

3. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

3.6 Cash and cash equivalents

Cash and cash equivalents comprise from cash in hand and cash in bank accounts in commercial banks.

Cash in hand and cash in bank accounts in Macedonian denars are recorded at their nominal value, and cash in foreign currencies are translated according to the foreign exchange rate of the Central Bank of Republic of North Macedonia on the reporting date.

3.7 Trade and other receivables

Receivables are recognized at nominal value stated in the documents according to settled amounts, less for allowance for uncollectable receivables due to their maturity, final court decision and declaration of uncollectibility of receivables from entities in bankruptcy and liquidation.

3.8 Trade payables and other liabilities

Liabilities to suppliers and employees, as well as obligations for salaries, taxes, contributions and other current liabilities are recognized at nominal value.

Liabilities denominated in foreign currencies have been translated at the National Bank of the Republic of North Macedonia middle exchange rate.

NOTES TO THE FINANCIAL STATEMENTS
December 31, 2025

4. REVENUES FOR PROJECTS IMPLEMENTATION, DONATIONS, MEMBERSHIP & SERVICES PROVIDED (Note 1.1)

		In Denars Year Ended December 31,	
		2025	**2024**
1.Revenue from projects implementation			
Projects	**Donator**		
1.Core Support grant 2025-2028 2. Action for Climate	The Swedish International Development Cooperation Agency(SIDA)	18,691,282 -2,484,794	14,858,720
Institutional grant	Sigrid Rausing Trust	7,097,193	5,393,960
Organisational support	Fondation Hans Wilsdorf	5,547,537	-
1. To increase knowledge and empower citizens in Serbia and Macedonia to become active prosumers 2. To decarbonise the energy sector in Macedonia 3. To minimize the intake of fossil gas in the Macedonian energy sector. 4. To eliminate coal as a fuel from the energy sector in North Macedonia 5. To empower citizens and enhance the status of prosumers within the energy markets in Macedonia and Serbia.	European Climate Foundation (ECF)	6,330,026	9,124,298
1. United for Rivers. 2. Energy Community Novaci	The Nature Conservancy (TNC)	2,259,823	5,205,455
1. Support for Sustainable Management of the Monument of nature "Vevchani Springs 2. River protection through establishing monitoring practices and habitats restoration in protected areas	Prespa Ohrid Nature Trust	9,494,583	2,096,242
1.Save the Blue Heart of Europe 2. Transboundary Brown Bear Conservation in the Southwestern Balkans	EuroNatur Stiftung	1,233,660	1,907,385

NOTES TO THE FINANCIAL STATEMENTS
December 31, 2025

		In Denars Year Ended December 31,	
		2025	**2024**
1.Revenue from projects implementation (continued)			
Projects	**Donator**		
Barrier Removal on the River Pchinja	Stichting European Open Rivers	3,544,933	1,934,148
1.Green Agenda Navigator – Empowering Civil Society to Support Development of Climate-Neutral and Climate-Resilient Economies in the Western Balkans	BELGRADE OPEN SCHOOL	-	1,432,524
Fund for environment project		-	649,759
Communities for Just Transitoion	CAN Europe	-	756,679
1. We grow with the flow - Youth for river	Balkan BOOST Alda	562,839	-
Real Deal project	European Environmental Bureau	61,877	607,486
From Brownfields to Green Energy: Enabling Just Transition for Net-Zero Industries	Foundation Open Society	524,700	576,100
Support to establishment of Energy Community in Novaci 2025	Heinrich Boll Fondacija	564,277	-
	Cee Bankwatch Network	-	30,132
Total revenue project implementation		**53,427,936**	**44,572,888**
2. Revenue from other donations		**69,917**	**-**
3. Revenue from membership		**21,000**	**17,000**
4. Revenue from services provided			
University of Manchester/ Generate		523,632	-
Germanwatch		616,053	-
MKC Bitola		49,900	-
Other			322,144
		1,189,585	**322,144**
5.Other revenue		-	2,953,109
		-	**2,953,109**
TOTAL REVENUE (1+2+3+4+5)		**54,708,438**	**47,865,141**

NOTES TO THE FINANCIAL STATEMENTS
December 31, 2025

Based on the level of revenues from project implementation the donors with highest contribution for 2025 were The Swedish International Development Cooperation Agency, Prespa Ohrid Nature Trust and Sigrid Rausing Trust.

- The Swedish International Development Cooperation Agency, through the financing of the Core Support grant 2025 – 2028, contributed with revenues totaling Den 18,691,282. Following expenses of Den 2,555,427 a balance of Den 16,135,855 is deferred to be carried forward of to the subsequent fiscal period. Additionally, through the financing of the 'CSOs Action for Climate' project (2021–2025), the initiative registered total expenditures of 9,150,935 MKD for the year 2025. No revenues were recorded in 2025 for this project and a return of funds totaling 2,484,794 MKD was realized from the project's cumulative total revenues.

- The Prespa Ohrid Nature Trust, through the financing of the Support for Sustainable Management of the Monument of nature "Vevchani Springs (phase I and II) contributed with revenues totaling Den 2,302,292. Following expenses of Den 2,016,253 a balance of Den 286,039 is deferred to be carried forward of to the subsequent fiscal period. Additionally, through the financing of the River protection through establishing monitoring practices and habitats restoration in protected areas contributed with revenues totaling Den 7,192,291. Following expenses of Den 3,446,876 a balance of Den 3,745,415 is deferred to be carried forward. The Prespa Ohrid Nature Trust (PONT) contributed with total revenues of 9,494,583 MKD across the two initiatives.

- Sigrid Rausing Trust through the financing of the Institutional grant, contributed with revenues totaling Den 7,097,193. Following expenses of Den 5,539,378 a balance of Den 1,557,815 is deferred to be carried forward of to the subsequent fiscal period.

5. FOREIGN EXCHANGE GAIN / (LOSS), NET

	In Denars	
	Year Ended December 31,	
	2025	2024
Foreign exchange loss	(118,862)	(73,927)
Foreign exchange gain	233,297	82,645
Interest income	34,437	17,291
Interest loss	-	-
	148,872	**26,009**

6. OPERATIONAL EXPENSES

	In Denars	
	Year Ended December 31,	
	2025	2024
Office materials consumed	309,894	150,026
Energy & communal expenses	288,464	225,790
Rent expenses	1,712,646	1,618,961
Post, telephones, internet	347,341	320,020
Bank charges	111,470	88,311
Intellectual services	16,232,164	11,506,692
Donations to other entities	1,905,749	3,433,227
Transportation	1,407,507	827,180
Promotional materials	1,895,006	2,946,332
Membership	253,374	185,514

Other miscellaneous	3,728,448	4,195,915
	28,192,063	**25,527,968**

NOTES TO THE FINANCIAL STATEMENTS
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Donations to other Entities in 2025 in the amount of Den 1,905,749 consist of:

- 15 sub-grants provided to CSOs whitin the project Action for Climate, of which 4 action grants, 7 institutional and 4 ad-hoc grants, with a total amount of funds of Den 22,118,512 out of which Den 875,403 were disbursed in 2025

- 2 sub-grants provided to CSOs whitin the project River protection through establishing monitoring practices and habitats restoration in protected areas, with a total amount of funds of Den 369,000 out of which Den 246,000 were disbursed in 2025

- Funds in total amount of Den 285,454 have been allocated to Association Environment Improvement Centre for the collaboration in the project "To empower citizens and enhance the status of prosumers within the energy markets in Macedonia and Serbia".

- Funds in total amount of Den 295,392 have been allocated to ZKU Kolektiv Veternica for the collaboration in the project River protection through establishing monitoring practices and habitats restoration in protected areas.

7. STAFF COSTS

	In Denars	
	Year Ended December 31,	
	2025	**2024**
Net salaries for employees	11,207,328	8,893,697
Mandatory contributions for salaries	5,861,855	4,302,863
	17,069,183	**13,526,560**

8. CAPITAL EXPENSES

	In Denars	
	Year Ended December 31,	
	2025	**2024**
Equipment & furniture	176,532	328,324
IT Software	-	-
	176,532	**328,324**

NOTES TO THE FINANCIAL STATEMENTS
December 31, 2025

9. TANGIBLE AND INTANGIBLE ASSETS

			In Denars
Cost	Tangible assets	Intangible assets	Total
As at 01 January 2024,	**5,785,335**	**1,164,022**	**6,949,357**
Additions	326,836	-	326,836
Revalorization	312,699	61,693	374,392
As at 31 December 2024/01 January 2025	**6,424,870**	**1,225,715**	**7,650,585**
Additions	165,912	-	165,912
Revalorization	324,033	61,286	385,319
As of 31 December 2025,	**6,914,815**	**1,287,001**	**8,201,816**
Accumulated depreciation			
As at 01 January 2024,	**2,953,353**	**171,001**	**3,124,354**
Depreciation for the year	699,406	116,402	815,808
Revalorization	193,056	15,232	208,288
As at 31 December 2024/01 January 2025	**3,845,815**	**302,635**	**4,148,450**
Depreciation for the year	744,704	122,572	867,276
Revalorization	229,297	21,259	250,556
As of 31 December 2025	**4,819,816**	**446,466**	**5,266,282**
Carrying amount			
As of 31 December 2025	**2,094,999**	**840,535**	**2,935,534**
As of 31 December 2024	**2,579,055**	**923,080**	**3,502,135**

As at 31 December 2025 and 2024, the Association does not have any equipment pledge under collateral.

10. CASH AND CASH EQUIVALENTS

	In Denars	
	Year Ended December 31,	
	2025	**2024**
Cash in banks – Denars	4,472,926	10,496,974
Cash in hand – Denars	1,292	5,447
Cash in banks – foreign currency	30,796,669	15,383,319
Cash reserve	6,968,161	17,291
	42,239,048	**25,903,031**

NOTES TO THE FINANCIAL STATEMENTS
December 31, 2025

11. TRADE AND OTHER RECEIVABLES

	In Denars Year Ended December 31	
	2025	**2024**
Trade receivables	-	6,916,485
Accruals	153,778	2,252
	153,778	**6,918,737**

12. BUSINESS FUND

	In Denars	
	Business Fund 2025	**Business Fund 2024**
As at 01 January	**3,502,135**	**3,825,003**
Additions-intangible	61,286	61,693
Additions-tangible	489,945	639,535
Disposals -tangible	-	-
Revalorization	(250,556)	(208,288)
Correction, net	-	-
Current year amortization	(122,572)	(116,402)
Current year depreciation	(744,704	(699,406)
As at 31 December	**2,935,534**	**3,502,135**

13. TRADE AND OTHER PAYABLES

	In Denars Year Ended December 31,	
	2025	**2024**
Trade payables to local companies	-	-
Tax on unrecognized expenditure	153,778	2,252
Advances received	-	-
Personnel Tax payable (office rent related)	-	-
Payable to individual involved in project implementation	-	-
Income tax payable	2,240	-
Employees' salaries related payables	-	-
Excess of revenues over expenses	42,236,813	32,819,521
	42,392,831	**32,821,773**

NOTES TO THE FINANCIAL STATEMENTS
December 31, 2025

14. FOREIGN EXCHANGE RATES

The official foreign exchange rate of significant currency used for transaction disclosure of items denominated in foreign currencies on December 31, 2025 and 2024 are as follows:

	December 31, 2025	**December 31, 2024**
EUR	61,4950	61,4950
USD	52,3050	58,8807

15. COMMITMENTS AND CONTINGENCIES

Taxation
The accounting books and records of the Association for the years ending 31 December 2025 and 2024 have not been reviewed by the local tax authorities. Accordingly, the tax liabilities of the Association cannot be considered final. Additional tax liabilities that would result from review of the accounting books by the tax authorities cannot be determined with reasonable accuracy as this time.

Litigations
As of 31 December 2025, there are no legal proceedings initiated against the Association (2024: none).

16. POST BALANCE SHEET EVENTS

After 31 December 2025 – the reporting date, until the date of approval of these financial statements, there are no events that would cause correction of the financial statements, nor events that are materially significant for disclosure in these financial statements.